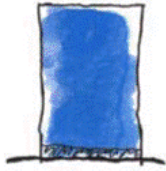
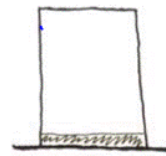


Edward deBono's Six Thinking Hats



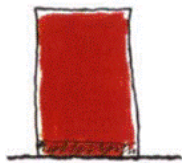
Blue Hat Managing the Thinking

- "Control" hat
- Organises the thinking
- Sets the focus and agenda
- Summarises and concludes
- Ensures that the rules are observed



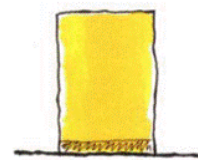
White Hat Information

- Information we know
- Information we need
- How are we going to get that information?
- Determines accuracy and relevance
- Looks at Other People's Views (O.P.V.)



Red Hat Feelings, Intuition, Gut Instinct

- Permission to express feelings
- No need to justify
- Represents feelings right now
- Keep it short
- A key ingredient in decision making



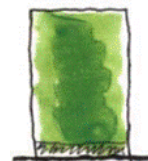
Yellow Hat Benefits and Feasibility

- The optimistic view
- Reasons must be given
- Needs more effort than the black hat
- Finds the benefits and values
- Considers both short- and long-term perspectives



Black Hat Risks, Difficulties and Problems

- The sceptical view
- Reasons must be given
- Points out thinking that does not fit the facts, experience, regulations, strategy, values
- Points out potential problems



Green Hat New Ideas, Possibilities

- Creative thinking
- Seeks alternatives and possibilities
- Removes faults
- Doesn't have to be logical
- Generates new concepts